



# Interim Report

First Quarter

Fiscal Year 2026

## Managing Director's Review

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Quarterly financial reports may not be as exciting as some recent election headlines, but they remain important snapshots of how well a company manages its business over time. With a long history of superior client service and prudent underwriting, JS Johnson shareholders can remain confident that experienced hands continue to steer the ship.

Results for Q1 2026 reflect this slow-and-steady philosophy, although early-year figures are often distorted due to timing and installment premium vagaries. Comprehensive net income for the quarter advanced by 18% (from \$3.8M to \$4.5M), fuelled by a nearly \$9M gain in overall revenue from our Underwriting segment. This mitigated a slight decline in revenue in our Agency division (from \$7.4M to \$7.2M).

Insurance service expenses (gross claims incurred) and change in net unrealized loss on investment in securities registered significant decreases on the expense side for the quarter (-11% and -79%, respectively), which also helped boost results.

Agency figures for the quarter were largely flat, with only modest gains in interest income and other income. Overall, however, net income for the segment declined 7%, from \$3.0M to \$2.8M.

Underwriting gains in revenue were accompanied by increases in interest income (38%, from \$0.2M to \$0.27M) and dividend income (11%, from \$0.16M to \$0.18M). Although expenses also rose for the segment—largely a function of net expense from reinsurance contracts, which rose by 51%, from \$16M to \$25M—shareholders saw a 6% increase in earnings per share, from \$0.41 to \$0.43.

In closing, I want to thank all our clients, the Board of Directors, and my colleagues for their continued support as we progress through this year.

**William P. Mills, BComm, ACII, ARM**  
Managing Director



**J.S. JOHNSON**  
**PEACE OF MIND**  
INSURANCE AGENTS & BROKERS

# Consolidated Statement of Financial Position

As at March 31, 2026 (amounts expressed in Bahamian dollars)

	March 2026	December 2025
<b>ASSETS</b>		
Cash and bank balances	\$ 23,306,044	23,211,189
Term deposits	12,644,717	12,601,615
Accounts receivable	25,680,920	15,708,207
Due from insurance carriers	258,362	201,043
Investments in securities		
- Fair value through profit or loss	15,348,821	17,703,285
- Amortized costs	31,248,227	28,998,330
Prepayments and other assets	3,272,110	810,275
Reinsurance Contract Assets	28,814,488	30,683,251
Right of use asset	490,350	525,660
Investment properties	536,916	536,916
Property, plant and equipment	7,615,375	7,684,978
<b>Total assets</b>	<b>\$ 149,216,330</b>	<b>138,664,749</b>
<b>LIABILITIES</b>		
Insurance Contract Liabilities:		
Liability for Remaining Coverage	\$ 47,871,737	50,556,943
Liability for Claims Incurred	5,254,262	4,579,719
	53,125,999	55,136,662
Other liabilities:		
Due to related parties	6,483,563	626,162
Accounts payable	12,128,784	8,360,896
Lease Liability	512,003	550,310
Accrued expenses and other liabilities	5,364,543	3,052,053
<b>Total liabilities</b>	<b>77,614,892</b>	<b>67,726,083</b>
<b>EQUITY</b>		
Share capital		
Authorized ordinary shares - 40,000,000 of \$0.01 each	\$ 400,000	400,000
Unissued ordinary shares - 32,000,000 of \$0.01 each	(320,000)	(320,000)
Issued and fully paid ordinary shares-8,000,000 of \$0.01 each	80,000	80,000
Retained earnings	43,575,308	43,961,551
Interest in own shares	(84,600)	(84,600)
	43,570,708	43,956,951
Non-controlling interest	28,030,730	26,981,715
<b>Total equity</b>	<b>71,601,438</b>	<b>70,938,666</b>
<b>Total liabilities and equity</b>	<b>\$ 149,216,330</b>	<b>138,664,749</b>

(unaudited)

# Consolidated Statement of Comprehensive Income

For the three months to March 31, 2026 (amounts expressed in Bahamian dollars)

	March 2026	March 2025
<b>INCOME</b>		
Insurance Revenue	\$ 28,101,932	19,646,138
Net revenue from contracts with customers	6,859,646	6,735,799
Investment income	740,919	518,122
Total income	\$ 35,702,497	26,900,059
<b>EXPENSES</b>		
Net expense from Reinsurance contracts held	\$ 24,613,167	16,275,417
Salaries and employees benefits	3,246,364	3,176,407
Insurance service expense	1,693,179	1,895,980
Depreciation and amortization	162,470	159,111
Change in net unrealised loss on investments in securities	19,443	91,093
Other operating expenses	1,467,862	1,488,080
Total expenses	\$ 31,202,485	23,086,088
<b>Net income</b>	<b>\$ 4,500,012</b>	<b>3,813,971</b>
<b>Total comprehensive income</b>	<b>\$ 4,500,012</b>	<b>3,813,971</b>
Equity holders of the Company	\$ 3,450,997	3,247,169
Non-controlling interests	1,049,015	566,802
	<b>\$ 4,500,012</b>	<b>3,813,971</b>
Earnings per share for the profit attributable to the equity holders of the Company	\$ 0.43	0.41

(unaudited)

# Consolidated Statement of Changes in Equity

For the three months to March 31, 2026 (amounts expressed in Bahamian dollars)

	Share Capital	Retained Earnings	Interest in own Shares	Total Shareholders' Equity	Non-Controlling Interest	Total Equity
Balance at						
December 31, 2024	80,000	39,927,394	(84,600)	39,922,794	23,633,705	63,556,499
Total comprehensive income for the year:						
Net income	-	3,247,169	-	3,247,169	566,802	3,813,971
Unrealised loss on available for sale securities	-	-	-	-	-	-
Distributions to owners:						
Dividends	-	(3,115,320)	-	(3,115,320)	-	(3,115,320)
<b>Balance at March 31, 2025</b>	<b>80,000</b>	<b>40,059,243</b>	<b>(84,600)</b>	<b>40,054,643</b>	<b>24,200,507</b>	<b>64,255,150</b>
Balance at						
December 31, 2025	80,000	43,961,551	(84,600)	43,956,951	26,981,715	70,938,666
Total comprehensive income for the year:						
Net income	-	3,450,997	-	3,450,997	1,049,015	4,500,012
Unrealised loss on available for sale securities	-	-	-	-	-	-
Distributions to owners:						
Dividends	-	(3,837,240)	-	(3,837,240)	-	(3,837,240)
<b>Balance at March 31, 2026</b>	<b>80,000</b>	<b>43,575,308</b>	<b>(84,600)</b>	<b>43,570,708</b>	<b>28,030,730</b>	<b>71,601,438</b>

(unaudited)

# Consolidated Statement of Cash Flows

For the three months to March 31, 2026 (amounts expressed in Bahamian dollars)

	March 2026	March 2025
<b>Cash flows from operating activities:</b>		
Net income for the period	4,500,012	3,813,971
<i>Adjustments for:</i>		
Unearned premium reserve	(5,071,162)	(5,615,867)
Depreciation and amortization	162,470	159,111
Interest income	(329,872)	(253,220)
Dividend income	(190,061)	(172,030)
Bad debts	12,000	12,000
<b>Cash from operations before changes in assets and liabilities</b>	<b>(916,613)</b>	<b>(2,056,035)</b>
<b>(Increase)/decrease in assets:</b>		
Accounts receivable	(9,984,713)	(9,647,608)
Due from insurance carriers	(57,319)	(688,878)
Prepayments and other assets	(2,461,835)	(757,345)
Reinsurance contract assets	1,868,763	1,878,476
<b>Increase/(decrease) in liabilities:</b>		
Insurance contract liabilities	2,385,956	4,196,755
Reinsurance contract liabilities	674,543	(637,203)
Due to related parties	5,857,400	(926,457)
Accounts payable, accrued expenses and other liabilities	6,080,378	8,745,813
<b>Net cash provided by operating activities</b>	<b>3,446,560</b>	<b>107,519</b>
<b>Cash flows from investing activities:</b>		
Net placement of term deposits	56,199	215,884
Purchase of property, plant and equipment	(57,557)	(111,710)
Sale/(Purchase) of investments in securities	182,204	(430,681)
Interest received	152,934	26,198
Dividends received	190,062	172,030
<b>Net cash provided by/(used in) investing activities</b>	<b>523,842</b>	<b>(128,279)</b>
<b>Cash flows from financing activities:</b>		
Dividends paid to shareholders	(3,837,240)	(3,115,320)
Principal payment of lease liability	(38,307)	(29,413)
<b>Net cash used in financing activities</b>	<b>(3,875,547)</b>	<b>(3,144,733)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>94,855</b>	<b>(3,165,493)</b>
Cash and cash equivalents at beginning of period	23,211,189	28,194,795
<b>Cash and cash equivalents at end of period</b>	<b>23,306,044</b>	<b>25,029,302</b>

(unaudited)

# Notes to Consolidated Interim Financial Statements

## 1. ACCOUNTING POLICIES

These consolidated interim condensed financial statements are prepared in accordance with IAS 34 Interim Financial Reporting. The accounting policies used in the preparation of the interim financial statements are consistent with those used in the annual financial statements for the year December 31, 2025.

## 2. SEGMENT INFORMATION

The Group is organized into two business segments; Insurance Agents & Brokers and General Insurance.

The segment results for the period ended March 31, 2026 are as follows:

	AGENTS & BROKERS	UNDERWRITING	TOTAL
Insurance Revenue	-	28,101,932	28,101,932
Net revenue from contracts with customers	\$ 7,135,537	(275,891)	6,859,646
Interest income	58,817	271,054	329,871
Dividend income	-	178,083	178,083
Other income	43,516	189,449	232,965
	<b>\$ 7,237,870</b>	<b>28,464,627</b>	<b>35,702,497</b>
Net expense from Reinsurance contracts held	-	24,613,167	24,613,167
Change in net unrealized loss on investments in securities	-	19,443	19,443
Insurance service expense	-	1,693,179	1,693,179
Depreciation and amortization	143,150	19,320	162,470
Other expenses	4,278,695	435,531	4,714,226
	<b>\$ 4,421,845</b>	<b>26,780,640</b>	<b>31,202,485</b>
<b>Net income</b>	<b>\$ 2,816,025</b>	<b>1,683,987</b>	<b>4,500,012</b>

The segment results for the period ended March 31, 2025 are as follows:

	AGENTS & BROKERS	UNDERWRITING	TOTAL
Insurance revenue	-	19,646,138	19,646,138
Net revenue from contracts with customers	\$ 7,315,743	(579,944)	6,735,799
Interest income	56,093	197,127	253,220
Dividend income	57,987	160,052	218,039
Other income	-	46,863	46,863
	<b>\$ 7,429,823</b>	<b>19,470,236</b>	<b>26,900,059</b>
Net expense from Reinsurance contracts held	-	16,275,417	16,275,417
Insurance service expense	\$ -	1,895,980	1,895,980
Depreciation and amortization	140,968	18,143	159,111
Reinsurance finance expense	-	91,093	91,093
Other expenses	4,271,594	392,893	4,664,487
	<b>\$ 4,412,562</b>	<b>18,673,526</b>	<b>23,086,088</b>
<b>Net income</b>	<b>\$ 3,017,261</b>	<b>796,710</b>	<b>3,813,971</b>

The segment assets and liabilities as at March 31, 2026 are as follows:

	AGENTS & BROKERS	UNDERWRITING	TOTAL
Total assets	\$ 55,288,084	93,928,246	149,216,330
Total liabilities	36,049,273	41,565,619	77,614,892

The segment assets and liabilities as at March 31, 2025 are as follows:

	AGENTS & BROKERS	UNDERWRITING	TOTAL
Total assets	\$ 51,815,956	90,013,197	141,829,153
Total liabilities	33,506,863	44,067,140	77,574,003

(unaudited)